Organizational Chart

■Board of Directors

Chairman Takashi Ando President······Hiroki Takasaki ${\it Representative Director} {\it \cdots} {\it Kiyomi~Suzuki}$

Director----- Kimiharu Banno

Yukinaga Furuhashi Satoshi Kato Atsuko Fukushima Hiroyasu Naito Nobuhiko Murakami Etsuko Takamura

■Board of Company Auditors

Senior Audit &······ Supervisory Board Member (full-time) Audit & Supervisory Board Member

Akira Matsushita Tetsuya Sakurai Hiroshi Muto Akihisa Mizuno Takeshi Ogasawara

■Executive Officer

President..... Hiroki Takasaki Executive Kiyomi Suzuki

(Division Director, Promotion of Regional Revitalization HQ.) Vice-President

Kimiharu Banno Senior Managing

Executive Officer

Mitsugu Momiyama

(Assistant Division Director, Promotion of Regional Revitalization HQ.)

Yukinaga Furuhashi Managing..... Executive Officer Satoshi Kato

Takeshi Suzuki Naoki Ando

(Assistant Division Director, Promotion of Regional Revitalization HQ.)

Tomonori Kawatsu

(General Manager, Finance and Accounting Dept.)

Eiji Fukuta
(Assistant Division Director, Railroad Operations HQ. and General Manager, Rolling Stock and Customer Service Promotion Dept.)

Yusuke Umemura Executive Officer

eneral Manager, Group Business Dept.)

Hidenori Makino (Assistant Division Director, Railroad Operations HQ. and General Manager, Project Planning Dept.)

Kunihiro Ebi

(General Manager, Administration and Public Relations Dept.)

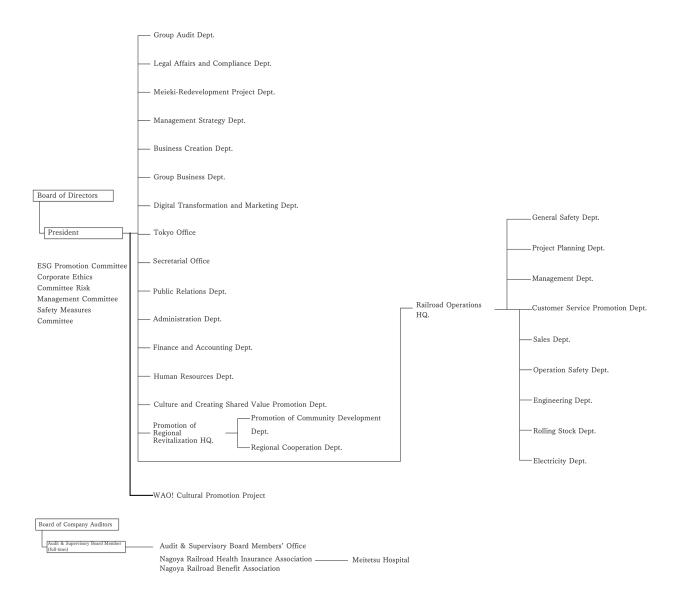
Masaaki Yamagata
(Assistant Division Director, Railroad Operations HQ. and General Manager, Engineering Dept.)

Yasuhito Yokoi (General Manager, Digital Transformation and Marketing Dept.)

Kazuyuki Oda

(General Manager, Management Strategy Dept.) Hiroshi Hibino

Syuuichi Taki Takeo Asano Michio Iwakiri Takuo Yoshikawa Hajime Futagami



Overview of the Meitetsu Group for Fiscal 2023

Nagoya Railroad Co., Ltd.

■Summary of Company

Establishment	June 13, 1921 (Original establishment June 25, 1894, as Aichi Basha Tetsudo)		
Head Office	1-2-4 Meieki, Nakamura-ku, Nagoya-shi, 450-8501		
Paid in Capital	101,158 million yen (as of end of March 2024)		

■Description of Business

	Amount of Sales by Business (For the year ending March 2024)
Railroad/Tramway Business	86,733million yen (88.5%)
Development Business	11,291million yen (11.5%)

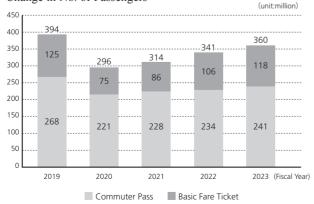
•Annual Operating Revenue 98,025million yen (For the year ending March 2024)

Outline of Railroad/Tramway Business

Туре	Name of Line	Operating Kilometers	Location		
Railroad	Nagoya Line, Tokoname Line, Inuyama Line, Airport Line, and 15 other lines	437	Aichi and		
Tramway	Toyokawa Line	7.2	Gifu prefectures		
No. of passeng	prefectures				
No. of passeng					

(as of end of March 2024)

Change in No. of Passengers



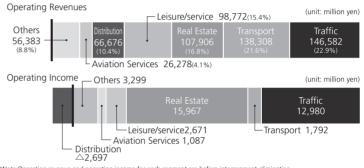
The Meitetsu Group

■Overview of Fiscal 2023

Overview of the Consolidated Data

No. of Companies		No. of Consolidated Subsidiaries: 104		
		No. of Equity Method Affiliates: 14		
No. of E	mployees	28,412		
Operatir	g Revenues	601,121 million yen		
Profits Operating Income		34,750 million yen		
	Ordinary Income	37,544 million yen		
	Net Income	24,400 million yen		

By Segment



Note:Operating revenue and operating income for each segment are before intersegment elimination

Changes in No. of Group Companies

Fiscal Year	2019	2020	2021	2022	2023
No. of Consolidated Subsidiaries	113	109	109	107	104
No. of Equity Method Affiliates	15	14	13	13	14

Financial Highlights

