Organizational Chart

■Board of Directors

Chairman Takashi Ando Hiroki Takasaki Representative Director----Kiyomi Suzuki Director Michio Iwakiri Satoshi Kato

Yukinaga Furuhashi Atsuko Fukushima Hiroyasu Naito Nobuhiko Murakami

■Board of Company Auditors

Senior Audit & Supervisory Board Member (full-time)

Akira Matsushita Tetsuya Sakurai

Audit & Supervisory Board Member

Toshio Mita Kazuo Sassa Hiroshi Mutou

■Executive Officer

President Hiroki Takasaki Executive ······
Vice-President Kiyomi Suzuki

(Division Director, Promotion of Regional Revitalization HQ.)

Senior Managing Executive Officer

Kimiharu Banno (Division Director, Railroad Operations HQ.)

Mitsugu Momiyama

Managing Executive Officer Yukinaga Furuhashi

Satoshi Kato (General Manager, Human Resources Dept.)

Katsuhiko Yoshiguchi (General Manager, Group Marketing Dept.) Takeshi Suzuki

(General Manager, Management Strategy Dept.)

Naoki Ando

Director, Promotion of Regional Revitalization HQ. and General Manager, Regional Cooperation Dept.)

Executive Officer Tomonori Kawatsu

nager, Finance and Accounting Dept.)

Eiji Fukuta

(Assistant Division Director, Railroad Operations HQ. and General Manager, Operation Safety Dept.)

Yusuke Umemura

(General Manager, Group Business Dept.)

Hidenori Makino
(Assistant Division Director, Railroad Operations HQ. and General Manager, Management Dept.)

Osamu Horioka

(General Manager, Administration Dept.)

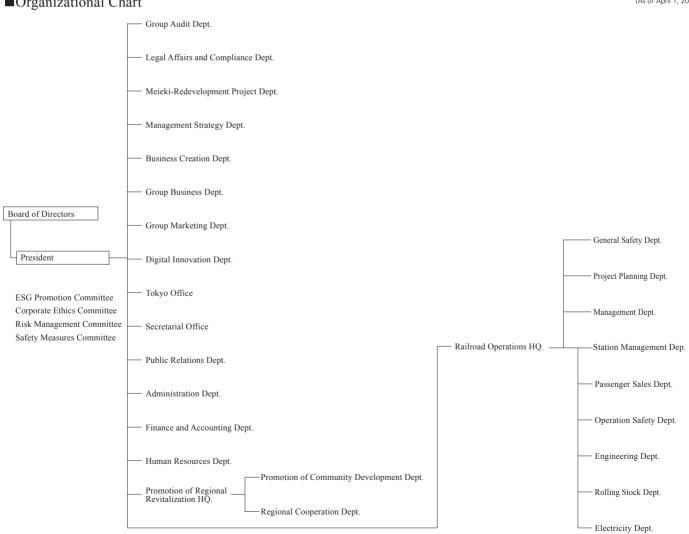
Masaaki Yamagata

oad Operations HQ. and General Manager, General Safety Dept. and General Manager, Engineering Dept.)

Hiroshi Hibino

■Organizational Chart

(As of April 1, 2024)



Board of Company Auditors Audit & Supervisory Board Member (full-time) Audit & Supervisory Board Members' Office Nagoya Railroad Health Insurance Association Meitetsu Hospital Nagoya Railroad Benefit Association

Overview of the Meitetsu Group for Fiscal 2022

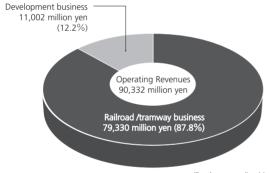
Nagoya Railroad Co., Ltd.

■Summary of Company

| Establishment | June 13, 1921 (Original establishment June 25, 1894, as Aichi Basha Tetsudo) | | |
|-----------------|--|--|--|
| Head Office | 1-2-4 Meieki, Nakamura-ku, Nagoya-shi, 450-8501 | | |
| Paid in Capital | 101,158 million yen (as of end of March 2023) | | |

■Description of Business

- •Railroad / Tramway Business
- •Development Business
- •Annual Operating Revenue 90,332 million yen (for the year ending March 2023)
- •Amount of Sales by Business



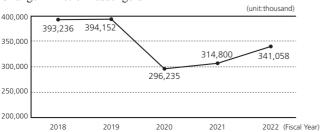
(For the year ending March 2023)

Outline of Railroad/Tramway Business

| Туре | Name of Line | Operating Kilometers | Location | |
|----------------|--|-------------------------|---------------------|--|
| Railroad | Nagoya Line, Tokoname Line, Inuyama Line, Airport Line, and 15 other lines | 437 | Aichi and | |
| Tramway | Toyokawa Line | 7.2 | Gifu prefectures | |
| No. of passeng | prefectares | | | |
| No. of passeng | | | | |

(as of end of March 2023)

Change in No. of Passengers



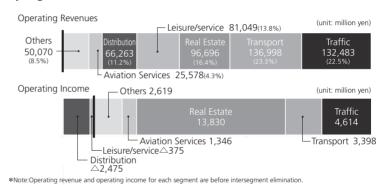
The Meitetsu Group

■Overview of Fiscal 2022

Overview of the Consolidated Data

| No. of Companies | | No. of Consolidated Subsidiaries: 107 | | |
|------------------|------------------|---------------------------------------|--|--|
| | | No. of Equity Method Affiliates: 13 | | |
| No. of E | mployees | 28,216 | | |
| Operatir | ig Revenues | 551,504 million yen | | |
| Profits | Operating Income | 22,731 million yen | | |
| | Ordinary Income | 26,362 million yen | | |
| | Net Income | 18,850 million yen | | |

By Segment



Changes in No. of Group Companies

| Fiscal Year | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------------|------|------|------|------|------|
| No. of Consolidated Subsidiaries | 117 | 113 | 109 | 109 | 107 |
| No. of Equity Method Affiliates | 15 | 15 | 14 | 13 | 13 |

Financial Highlights

